

# A “New Page” in Escanaba

## WHO:



Pictured L-R: Casey Schroeder, Darrin Lewis, Dennis Striler, Keith Carlson, Jim Armatti. Front: Cindy Luoma, Lori Edgren,. Back: Mark Ziells, Roger Daoust, Andy Butryn.

**WHAT:** NewPage Papermill –  
LEAN 5S event in the Tool Crib

**WHEN:** February 17-20, 2009

**WHERE:**  NewPage  
Paper Mill – Escanaba, MI

## FEATURE ARTICLE:

- Our focus was on process issues, not people. People tend to do what they’ve been taught to do. Lean teaches us to look through a new lens, ask why, bring in fresh perspectives, and suggest a better way. Data drives the changes. Sustaining new processes is kept to the forefront.

- A Lean overview training and 5S Pre-plan was held late January.
- The cross-functional team decided that the Crib would be stocked for a 12 person crew. In the end, that meant removing 5 gangboxes full of inventory; which were placed back into stock at Marquette’s office.
- Data (collected before and after) revealed 5S reduced time to pull tools by 60% (no more ‘treasure hunts’). That means more time focused on customer needs. 400 lbs. of weld rod was donated to the Apprenticeship program, and cash went back to the mill from the scrap metal. 5S helped identify and create better methods of equipment inspection, which equals greater safety.

## WHY:



## COMING SOON:

- 5S Projects (Insulation, Duluth yard, Field truck)
- Graduates
- Continuous Education

## JAMAR’S LEAN PURPOSE

Increase Customer Value Through:

- Empowering Our People
- Eliminating Waste
- Enhancing Productivity

- This was no ordinary cleaning/organizing exercise. A renewed sense of pride in Jamar’s space was evident among this hard working team! The team created a plan to sustain their forward momentum. Their plan was tested after a recent outage ended – and the plan is working. Other ideas for improvement continue to be generated now that the area is more functional.

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